## Cautious outlook

$19^{\text {th }}$ May 2023

## V-Mart Retail Q4FY23 topline numbers were better

 than our estimates and a miss on margins.
## Outlook:

- Unfavorable times: Higher Competitive intensity, integration costs of newer business, inflation impacting target customer hit V-Mart at One-Go.
- Working on bringing-back mass consumers: Re-introducing important lower-price points which should impact ASP's and margins going ahead. ASP down by 5\% in Q4 and 8 to $10 \%$ for FY23.
- Store increase target for FY24 @ 60 at a gross level
- Target to increase retail space by $\sim 15 \%$ as against the historical record of $\sim 20 \%$
- Working capital would be financed by additional short term debt and has no plans for equity dilution
- Limeroad will not become profitable in FY24
- Intense competition continues
- Expecting mid single digit SSSG (same store sales growth)


## Key Financial Highlights:

- Revenue at 5939 mn, $+29 \%$ YoY/-24\% QoQ
- Core V-Mart business grew by $30 \%$ YoY to Rs 4940 mn , Unlimited by 14\% to Rs 881 mn .
- New business Lime-Road contributed 2\% towards overall Revenue at Rs 118 mn
- EBITDA at Rs 229 mn, dropped 54\% YoY and was lower by 78\% QoQ
- EBIDTA margins dropped to $3.9 \%$ as against $11 \%$ YoY on account of loss of 220 mn due to integration of Limeroad in Q4.
- Loss of Rs 370 mn vs loss of 26 mn last year

Financial Summary

| Y/E Mar (Rs mn) | FY21 | FY22 | FY23 | FY24E | FY25E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 10,755 | 16,662 | 24,648 | 28,588 | 34,321 |
| Adjusted net profit | $(62)$ | 116 | $(78)$ | $(117)$ | 300 |
| Free cash flow | 469 | $(621)$ | $(946)$ | 1,429 | 2,938 |
| EPS (Rs) | $(3.1)$ | 5.9 | $(3.9)$ | $(5.9)$ | 15.2 |
| P/E (x) | $(653.0)$ | 348.8 | $(521.0)$ | $(347.7)$ | 135.3 |
| P/B (x) | 4.9 | 4.8 | 4.8 | 4.9 | 4.7 |
| EV/EBITDA (x) | 35.0 | 24.1 | 20.0 | 18.1 | 14.5 |
| D/E | - | - | 0.2 | 0.2 | 0.2 |
| RoCE (\%) | 3.4 | 8.7 | 8.9 | 10.0 | 15.5 |
| RoE (\%) | $(0.8)$ | 1.4 | $(0.9)$ | $(1.4)$ | 3.5 |
| Dividend yield (\%) | - | 0.04 | - | - | 0.05 |

Source: Company, Dalal \& Broacha Research

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## Conference Call Key Takeaways

## DEMAND (industry level)

- Demand was sluggish in Jan \& Feb, but have picked up in March.
- Inflation in general in settling lower aiding consumer confidence.
- East and North East India has done well in Q4.
- Demand has not been able to match the supply in the value segment


## Gross Margins

- Saw a sharp drop due to strategic price cuts to attract footfall
- ASP was 5\% down for Q4

COMPETITION: has increased

- Large players have expanded in V-Mart related markets
- Player like Meesho, Flipkart, Myntra have gained market share


## UNLIMITED integration

- Dual pricing approach and control on expenses have helped to reach $\sim 11 \%$ operating margins which does not include head office expenses. Should remain at such levels.
- 20 to 22 stores not yet EBITDA positive
- More stores would be added in Southern region and it would run on the Vmart model but would have higher margins


## LIME ROAD:

- Sales include only commission income, however costs include marketing, logistics, technology spends
- $88 \%$ topline growth and EBITDA levels ahead of expectations
- Total loss for FY23 ~Rs 44 crs of which 12 crs was one time loss
- Maximum loss for FY24 to be in the range of Rs 50 to 60 crores.


## OTHER DETAILS:

- SSS: $10 \%$ for core business, expect mid single digit SSSG for FY24
- Capex: 60 stores to be added on gross level and Rs 20-30 lakhs to be spent for refurbishment for certain stores every year
- Currently online business contribute $\sim 3 \%$ of topline, plan is to take upto 8 to $10 \%$ in the next couple of years
- Capex for FY23-270 crs, of which warehousing cost is 109 crs , 76 crs for LIMEROAD and remaining for refurbishment, new stores and automation/technology
- V-MART core EBITDA margins at $7.5 \%$ and $11 \%$ (excl overhead expenses of 4\%) for UNLIMITED


## Quarterly Performance Analysis

| Particulars (Rs Mns) | Q4FY23 | Q4FY22 | YoY (\%) | Q3FY23 | QoQ (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 5,939.12 | 4,587.76 | 29.46\% | 7,768.84 | -23.55\% |
| Other Income | 75.29 | 27.90 | 169.92\% | 6.96 | 981.80\% |
| Total | 6,014.42 | 4,615.65 |  | 7,775.80 |  |
| Total RM Cost | 4,043.05 | 2,985.34 | 35.43\% | 5,017.35 | -19.42\% |
| Gross Profit | 1,896.07 | 1,602.42 | 18.33\% | 2,751.49 | -31.09\% |
| Employee Cost | 680.21 | 510.66 | 33.20\% | 762.86 | -10.83\% |
| Other Expenses | 986.58 | 588.52 | 67.64\% | 951.78 | 3.66\% |
| Total | 5,709.84 | 4,084.52 |  | 6,731.99 |  |
| EBIDTA | 229.28 | 503.24 | -54.44\% | 1,036.85 | -77.89\% |
| Depreciation | 484.11 | 375.97 |  | 472.74 |  |
| EBIT | (179.53) | 155.16 | -215.70\% | 571.07 | -131.44\% |
| Interest Cost <br> PBT and exceptional | 336.24 | 235.24 |  | 306.95 |  |
| item | (515.76) | (80.07) |  | 264.12 |  |
| exceptional item | (515.76) | (80.07) |  | - ${ }^{-12}$ |  |
| PBT | (5 15.76 ) | (80.07) |  | 264.12 |  |
| Taxes | (146.17) | (53.95) |  | 64.40 |  |
| Reported PAT | (369.60) | (26.13) |  | 199.72 |  |
| EPS | (18.69) | (1.32) |  | 10.10 |  |
| as a \% to sales |  |  |  |  |  |
| RM | 68.1\% | 65.1\% |  | 64.6\% |  |
| Gross profit margins | $31.9 \%$ | 34.9\% |  | 35.4\% |  |
| Employee Costs | 11.5\% | 11.1\% |  | 9.8\% |  |
| Other expenses | 16.6\% | 12.8\% |  | 12.3\% |  |
| Operating margins | 3.9\% | $11.0 \%$ |  | 13.3\% |  |
| Tax rate (on PBT) | 28.3\% | 67.4\% |  | 24.4\% |  |

Source: Dalal \& Broacha Research, Company

Exhibit 1

| Particulars | Q4FY2 1 | Q1FY22 | Q2FY22 | Q3FY22 | Q4FY22 | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stores | 279 | 282 | 368 | 374 | $380^{\circ}$ | 391 | 405 | 414 | 423 |
| Net Additions | 5 | 3 | 86 | 6 | 6 | 11 | 14 | 9 | 9 |
| Retail Space YTD in lacs Sq feet | 23.00 | 23.20 | $31.99{ }^{\text {F }}$ | $33.00^{7}$ | $33.00{ }^{\text {² }}$ | $34.00^{*}$ | $36.00{ }^{\text {² }}$ | 37.00 | 37.50 |
| Increase | 0.00 | 0.20 | 8.79 | 1.01 | 0.00 | 1.00 | 2.00 | 1.00 |  |
| Sales Per Sq Ft Per Mth In Rs as per Presentation | 569 | 533 | 347.00 | 860.00 | 380.00 | 626.00 | 516.00 | 766.00 | 584.00 |
| Sales Per Sq Ft Per Mth * 3 ( for Qtr) | 1707 | 1599 | 1041 | 2580 | 1140 | 1878 | 1548 | 2298 | 1752 |
| Growth | -8.1\% | 49.3\% | 16.1\% | -3.9\% | -33.2\% | 17.4\% | 48.7\% | -10.9\% | 53.7\% |
| Average Sq Ft per Store | 8244 | 8227 | 8692 | 8824 | 8684 | 8696 | 8889 | 8937 | 8865 |
| SSS Growth YTD |  |  |  |  |  |  |  |  |  |
| - Value \% | -40\% | 119\% | 82\% | 36\% | 23\% | 137\% | 57\% | 30\% | 23\% |
| - Volume \% | -41\% | 103\% | 75\% | 39\% | 21\% | 124\% | 49\% | 29\% | 25\% |
| Segment Contribution |  |  |  |  |  |  |  |  |  |
| -Fashion (\%) | 91 | 91 | 91 | 93 | 91 | 91 | 88 | 90 | 90 |
| -Kirana (\%) | 9 | 9 | 9 | 7 | 9 | 9 | 12 | 10 | 10 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| Sales Mix |  |  |  |  |  |  |  |  |  |
| Apparels (\%) | 77.9 | 80 | 79.4 | 81.6 | 80.1 | 80.7 | 77.4 | 79.4 | 79.2 |
| Non Apparels (\%) | 12.7 | 10.7 | 11.2 | 11.1 | 10.8 | 9.9 | 10.3 | 10.9 | 11.1 |
| Kirana (\%) | 9.4 | 9.3 | 9.4 | 7.3 | 9.1 | 9.4 | 12.3 | 9.7 | 9.7 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |


| Particulars | Q4FY2 1 | Q1FY22 Q2 | FY2 2 | Q3FY22 | Q4FY22 | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FootFall (lacs) | 72 | 31 | 66 | 111 | 80 | 102 | 95 | 126 | 112 |
| Conversion Rate | 61.10\% | 70.70\% | 64.60\% | 60.60\% | 63.00\% | 62.20\% | 61.80\% | 55.00\% | 58.00\% |
| Shrinkage | 1.30\% | 4.90\% NA |  | NA | -0.60\% | 0.05\% | -0.20\% | 0.20\% | 0.40\% |
|  |  |  |  |  |  |  |  | YTD |  |
| Average Selling Price (Rs) |  |  |  |  |  |  |  |  |  |
| Total (Rs) | 202 | 193 | 197 | 292 | 244 | 233 | 223 | 291 | 237 |
| Total Vmart |  |  |  |  | 220 |  |  |  |  |
| Total Unlimited |  |  |  |  | 523 |  |  |  |  |
| Apparels (Rs.) | 327 | 295 | 302 | 503 | 411 | 370 | 384 | 500 | 274 |
| Apparels Vmart |  |  |  |  | 384 |  |  |  |  |
| Apparels Unlimited |  |  |  |  | 568 |  |  |  |  |
| Transaction size (Rs) | 851 | 848 | 838 | 1096 | 981 | 994 | 961 | 1044 | 1069 |
| Vmart |  |  |  |  | 898 |  | YTD | YTD |  |
| Unlimited |  |  |  |  | 1776 |  |  |  |  |
| Store Count YTD | 279 | 282 | 368 | 374 | 380 | 391 | 405 | 414 | 423 |
| Tier 1 | 65 | 65 | 100 | 100 | 104 | 105 | 110 | 111 | 106 |
| Tier 2 | 37 | 38 | 56 | 55 | 54 | 54 | 53 | 53 | 52 |
| Tier 3 | 142 | 143 | 157 | 162 | 166 | 172 | 179 | 188 | 212 |
| Tier 4 | 35 | 36 | 55 | 57 | 56 | 60 | 63 | 62 | 53 |
| Store allocation | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |
| Tier 1 \% | 23\% | 23\% | 27\% | 27\% | 27\% | 27\% | 27\% | 27\% | 25\% |
| Tier 2 \% | 13\% | 13\% | 15\% | 15\% | 14\% | 14\% | 13\% | 13\% | 12\% |
| Tier 3 \% | 51\% | 51\% | 43\% | 43\% | 44\% | 44\% | 44\% | 45\% | 50\% |
| Tier 4 \% | 13\% | 13\% | 15\% | 15\% | 15\% | 15\% | 16\% | 15\% | 13\% |

Source: Dalal \& Broacha Research, Company

## Valuation

The commentary and the tone of the management did not sound too optimistic for the near term as the rural economy has not yet picked up. The intense competition \& inflationary headwinds have compelled V-Mart's management to re-introduce lower price point again (ASP was down 5\% QoQ) which has impacted the gross margins and we believe the pressure would remain in the near term atleast.

We have reworked our numbers and on FY24e and FY25e EV/EBITDA basis, at Rs 2,056 the stock trades at 18 x and 15 x respectively. We had given BOOK PROFITS at Rs 2,547 post Q3FY23 results. We continue to remain cautious and have a NEUTRAL view on the company.

## Financials

| P\&L (Rs mn) | FY21 | FY22 | FY23 | FY24E | FY25E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 10,754.6 | 16,661.8 | 24,648.4 | 28,587.6 | 34,320.6 |
| Cost of sales | $(9,442.5)$ | $(14,618.5)$ | $(21,959.2)$ | $(25,603.3)$ | $(30,607.5)$ |
| Operating Profit | 1,312.1 | 2,043.3 | 2,689.2 | 2,984.3 | 3,713.1 |
| Depreciation | $(1,029.7)$ | $(1,307.0)$ | $(1,799.8)$ | $(2,000.7)$ | $(2,141.6)$ |
| PBIT | 282.4 | 736.3 | 889.4 | 983.6 | 1,571.5 |
| Other income | 210.4 | 139.6 | 149.7 | 100.0 | 71.2 |
| Interest | (589.5) | (771.9) | $(1,169.0)$ | $(1,239.9)$ | $(1,241.4)$ |
| Profit before tax | (96.6) | 104.0 | (130.0) | (156.3) | 401.4 |
| Exceptional and Extra Ordini | - | - | - | - | - |
| PBT ( Post Extra Ordinary) | (96.6) | 104.0 | (130.0) | (156.3) | 401.4 |
| Provision for tax | 34.6 | 12.4 | 51.6 | 39.3 | (101.0) |
| Reported PAT | (62.0) | 116.4 | (78.4) | (116.9) | 300.4 |
| MI | - | - | - | - | - |
| Adjusted PAT | (62.0) | 116.4 | (78.0) | (116.9) | 300.4 |
| Balance Sheet | FY21 | FY22 | FY23 | FY24E | FY25E |
| Equity capital | 197.0 | 197.5 | 197.7 | 197.7 | 197.7 |
| Reserves | 8,055.2 | 8,298.7 | 8,292.3 | 8,175.3 | 8,455.9 |
| Net worth | 8,252.2 | 8,496.2 | 8,490.0 | 8,373.1 | 8,653.7 |
| Non Current Liabilites | 5,381.3 | 8,538.0 | 11,202.6 | 11,646.0 | 11,660.9 |
| Current Liabilites | 2,631.9 | 3,960.6 | 7,732.7 | 7,988.7 | 9,216.1 |
| CAPITAL EMPLOYED | 16,265.4 | 20,994.8 | 27,425.3 | 28,007.8 | 29,530.6 |
| Non Current Assets | 7,446.2 | 11,597.7 | 16,077.7 | 15,687.5 | 15,647.1 |
| Fixed Assets | 6,987.4 | 11,173.6 | 15,546.9 | 15,156.8 | 15,116.4 |
| Non Current Investments | 36.2 | 37.8 | - | - | - |
| Deferred Tax Asset | 252.7 | 386.3 | 530.7 | 530.7 | 530.7 |
| Long Term Loans and Advar | 128.3 | - | - | - | - |
| Other NON Current Assets | 41.6 | 413.8 | 770.4 | 815.3 | 864.7 |
| Current Assets | 8,819.2 | 8,983.4 | 10,577.2 | 11,505.0 | 13,018.8 |
| Current investments | 3,153.6 | 1,210.6 | 85.4 | 85.4 | 85.4 |
| Inventories | 4,283.1 | 6,682.2 | 8,706.3 | 9,398.7 | 10,343.2 |
| Trade Receivables | - | - | - | - | - |
| Cash and Bank Balances | 274.7 | 350.5 | 201.5 | 303.8 | 726.7 |
| Short Term Loans and Advar | 0.7 | 5.2 | 4.3 | 4.3 | 4.3 |
| Other Current Assets | 1,107.2 | 734.9 | 1,579.7 | 1,712.8 | 1,859.2 |

[^0]| Cash Flow St. (Rs. mn) | FY21 | FY22 | FY23 | FY24E | FY25E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Profit | $(62.0)$ | 116.4 | $(78.4)$ | $(116.9)$ | 300.4 |
| Add: Dep. \& Amort | $1,029.7$ | $1,307.0$ | $1,799.8$ | $2,000.7$ | $2,141.6$ |
| Cash profits | 967.7 | $1,423.4$ | $1,721.4$ | $1,883.7$ | $2,442.0$ |
| (Inc)/Dec in |  |  |  |  |  |
| -Sundry debtors | - | - | - | - | - |
| -Inventories | 496.1 | $(2,399.2)$ | $(2,024.1)$ | $(692.3)$ | $(944.6)$ |
| -Loans/advances | $(9.8)$ | 123.8 | 0.9 | - | - |
| '-Current Liab and Provisions | $(145.0)$ | $1,141.5$ | $2,142.1$ | 225.9 | $1,226.3$ |
| '- Other Non CurrentAssets | $(794.7)$ | 0.1 | $(1,201.4)$ | $(178.0)$ | $(195.8)$ |
| Change in working capital | $(453.3)$ | $(1,133.7)$ | $(1,082.6)$ | $(644.5)$ | 85.9 |
| CF from Oper. activities | 514.4 | 289.7 | 638.8 | $1,239.3$ | $2,527.9$ |
|  |  |  |  |  |  |
| CF from Inv. activities | $(3,911.5)$ | $(207.8)$ | $(2,193.8)$ | $(1,136.7)$ | $(2,085.3)$ |
|  |  |  |  |  |  |
| CF from Fin. activities | $3,621.9$ | $(6.0)$ | $1,405.6$ | $(0.3)$ | $(19.8)$ |
|  |  |  |  |  |  |
| Cash generated/(utilised) | 224.8 | 75.8 | $(149.4)$ | 102.3 | 422.8 |
| Cash at start of the year | 49.9 | 274.7 | 350.5 | 201.5 | 303.8 |
| Cash at end of the year | 274.7 | 350.5 | 201.5 | 303.8 | 726.7 |


| Ratios | FY21 | FY22 | FY23 | FY24E | FY25E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| OPM | 12.2 | 12.3 | 10.9 | 10.4 | 10.8 |
| NPM | $(0.6)$ | 0.7 | $(0.3)$ | $(0.4)$ | 0.9 |
| Tax rate | $(35.8)$ | 11.9 | $(39.7)$ | $(25.2)$ | $(25.2)$ |

## Growth Ratios (\%)

| Net Sales | $(35.3)$ | 54.9 | 47.9 | 16.0 | 20.1 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Operating Profit | $(38.6)$ | 55.7 | 31.6 | 11.0 | 24.4 |
| PBIT | $(76.4)$ | 160.7 | 20.8 | 10.6 | 59.8 |
| PAT | $(112.6)$ | $(287.7)$ | $(167.0)$ | 49.8 | $(356.9)$ |

## Per Share (Rs.)

| Net Earnings (EPS) | $(3.1)$ | 5.9 | -3.9 | -5.9 | 15.2 |
| :--- | :---: | :---: | ---: | :---: | ---: |
| Cash Earnings (CPS) | 49.1 | 72.1 | 87.1 | 95.3 | 123.5 |
| Dividend | - | - | 0.8 | - | - |
| Book Value | 418.8 | 430.2 | 429.4 | 423.5 | 437.7 |
| Free Cash Flow | $(172.4)$ | 4.1 | $(78.6)$ | 5.2 | 22.4 |

## Valuation Ratios

| P/E(x) | $(653.0)$ | 348.8 | $(521.0)$ | $(347.7)$ | 135.3 |
| :--- | :---: | :---: | :---: | :---: | ---: |
| P/B $(x)$ | 4.9 | 4.8 | 4.8 | 4.9 | 4.7 |
| EV/EBIDTA(x) | 35.0 | 24.1 | 20.0 | 18.1 | 14.5 |
| Div. Yield(\%) | - | - | 0.0 | - | - |
| FCF Yield(\%) | $(8.4)$ | 0.2 | $(3.8)$ | 0.3 | 1.1 |
|  |  |  |  |  |  |
| Return Ratios (\%) |  |  |  |  |  |
| ROE | $(0.8)$ | 1.4 | $(0.9)$ | $(1.4)$ | 3.5 |
| ROCE | 3.4 | 8.7 | 8.9 | 10.0 | 15.5 |

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