KIMS Hospitals recorded historically highest revenue during Q1FY24. KIMS cuddles (Mother \& Child) brand was launched at Nagpur \& Vishakhapatnam and is expected to be introduced to other facilities too. Adding Oncology centres to 5 out of 7 facilities in Andhra Pradesh centres will further drive ARPOBs. Occupancy to improve sequentially. Margins for Sunshine hospitals to dilute slightly due to shifting to a newer facility. Performance \& growth will improve with margins to be $\sim 30 \%$ sur Sunshine Hospitals in next 24 months. Transaction for acquistion of assets for $\mathbf{3 0 0}$ beds Thane hospital to be completed within a month.

## Key Financials Highlights

- Revenue (Excl OI) at INR 6,060 Mn, +22\% YoY / +5\% QoQ
- Adj EBITDA (Excl OI,One-off item \& IND AS 116) at INR 1,548 Mn, +17.9\% YoY / -1.0\% QoQ
- Adj EBITDA margin (Excl OI,One-off item \& IND AS 116) at 25.5\% vs 26.5\% / 27.1\% in Q1FY23 / Q4FY23
- Adj PAT at INR 808 Mn, +16\% YoY / -13\% QoQ
" Adj EPS stood at INR 10.10 vs 8.74 / 11.65 in Q1FY23 / Q4FY23


## Key Operational Highlights

- IP Volume (in no.): 46,205 Patients + 16.5\% YoY / +3.0\% QoQ
" OP Volume (in no.): 3,82,387 Patients +17.7\% YoY / 0.4\% QoQ
" ARPOB (in INR): INR 31,697 vs INR 30,192 / INR 30,573 in Q1FY23/Q4FY23
- ALOS (in days): 4.1 in Q1FY24 vs 4.1 in Q1FY23
" Occupancy on Operational Census Beds (in \%): 70.4\% in Q1FY24 vs 65.5\% in Q1FY23
Financial Summary

| Y/E Mar (Rs mn) | FY21 | FY22 | FY23 | FY24E | FY25E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net sales | 13,299 | 16,508 | 21,977 | 25,947 | 34,054 |
| EBIDTA | 3,709 | 5,158 | 6,040 | 8,000 | 10,129 |
| Margins | 27.9 | 31.2 | 27.5 | 30.8 | 29.7 |
| PAT (adi) | 2,012 | 3,327 | 3,260 | 4,284 | 5,178 |
| Grow th (\%) | 68.7 | 65.4 | $(2.0)$ | 31.4 | 20.9 |
| EPS | 25.9 | 41.6 | 40.7 | 53.5 | 64.7 |
| P/E (x) | 70.3 | 43.9 | 44.8 | 34.1 | 28.2 |
| P/B (x) | 16.4 | 10.5 | 8.7 | 6.8 | 5.5 |
| EV/EBTDA (x) | 38.2 | 28.4 | 25.1 | 17.1 | 14.4 |
| RoE (\% ) | 23.3 | 24.0 | 19.5 | 20.0 | 19.5 |
| ROCE (\%) | 27.3 | 28.6 | 21.6 | 23.9 | 22.7 |

Source: Bloomberg

| \% Shareholding | Jun-23 | Mar-23 |
| :--- | ---: | ---: |
| Promoters | 38.84 | 38.84 |
| Public | 61.16 | 61.16 |
| Tot al | $\mathbf{1 0 0}$ | $\mathbf{1 0 0}$ |
| Source: BSE |  |  |

Source: Dalal and Broacha

## Quarterly Financials

| (Rs.Mn) | Q1FY24A | Q1FY23 | YoY Growth (\%) | Q4FY23 | QoQ Growth (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from Operations | 6,060 | 4,955 | 22\% | 5,759 | 5\% |
| Other Income | 31 | 53 | -42\% | 49 | -36\% |
| Total RM Cost | 1,300 | 1,098 | 18\% | 1,221 | 6\% |
| Employee Benefits Expense | 1,039 | 833 | 25\% | 918 | 13\% |
| Other Expenses | 2,151 | 1,653 | 30\% | 1,988 | 8\% |
| Total Expenses | 4,490 | 3,584 | 25\% | 4,127 | 9\% |
| EBITDA (Excluding Other Income) | 1,571 | 1,372 | 15\% | 1,632 | -4\% |
| Depreciation and Amortisation Expenses | 323 | 294 | 10\% | 354 | -9\% |
| EBIT / PBIT | 1,279 | 1,131 | 13\% | 1,327 | -4\% |
| Finance Costs | 93 | 57 | 63\% | 54 | 72\% |
| EBT/ PBT | 1,186 | 1,074 | 10\% | 1,273 | -7\% |
| Tax Expense | 319 | 281 | 14\% | 286 | 12\% |
| Net Profit after Tax (Adjusted) | 808 | 700 | 16\% | 933 | -13\% |
| Earning Per Share (Adjusted) | 10.10 | 8.74 | 16\% | 11.65 | -13\% |
| Margins (\%) |  |  |  |  |  |
| EBITDA Margins (Excl Other Income) | 25.9\% | 27.7\% | -176 | 28.3\% | -243 |
| PAT Margins | 13.3\% | 14.1\% | -78 | 16.2\% | -286 |
| As a \% to sales |  |  |  |  |  |
| RM as a \% to sales | 21.5\% | 22.2\% | -70 | 21.2\% | 25 |
| EE Cost as a \% to sales | 17.1\% | 16.8\% | 33 | 15.9\% | 121 |
| Otherexps as a \% to sales | 35.5\% | 33.4\% | 213 | 34.5\% | 96 |
| Key Operational Metrics |  |  |  |  |  |
| IP Volumes | 46,205 | 39,673 | 16.5\% | 45,056 | 3\% |
| OP Volumes | 382,387 | 324,797 | 17.7\% | 380,850 | 0.4\% |
| ARPOB (Rs) | 31,697 | 30,192 | 5\% | 30,573 | 4\% |


| Particulars | Consoldiated - FY24 Q1 Results |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Q1 FY 24 | Q4 FY 23 | Q1 FY 23 | QoQ | YoY |
| Total Income | 6,091 | 5,808 | 5,008 |  |  |
| Less : Other Income | 31 | 49 | 53 |  |  |
| Revenue from Operations | 6,060 | 5,759 | 4,955 | $5.2 \%$ | $22.3 \%$ |
| PBT | 1,186 | 1,273 | 1,074 | $-6.8 \%$ | $10.5 \%$ |
| Add : Interest | 93 | 54 | 57 |  |  |
| Add : Depreciation | 323 | 354 | 294 |  |  |
| Reported EBITDA (Including other income) as <br> per Financials | 1,602 | 1,681 | 1,425 | $-4.7 \%$ | $12.4 \%$ |
| Less : Other Income | 31 | 49 | 53 |  |  |
| Less : IND AS (Ad]) | 23 | 69 | 59 |  |  |
| EBITDA Pre IND AS \& excluding Other Income | 1,548 | 1,563 | 1,312 | $-1.0 \%$ | $17.9 \%$ |
| EBITDA \% to Revenue from Operations | $25.5 \%$ | $27.1 \%$ | $26.5 \%$ |  |  |

Source: Company, Dalal \& Broacha Research

## Did you know?

In a populous country like India occupancy is not a constraint but affordability is. KIMS is one of the lowest cost quality healthcare service providers with industry leading margins backed by consistent volumes driven by doctors who own equity in the company.

## Key Operating Metrics

| Particulars | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | FY25E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Commissioned Beds (in No.s) | 2,120 | 2,804 | 3,004 | 3,064 | 3,064 | 3,940 | 3,975 | 5,750 |
| Incremental beds (in No.s) |  | 684 | 200 | 60 | - | 876 | 35 | 1,775 |
| Total Operational Census Bed Capacity (in No.s) | 1,705 | 2,209 | 2,434 | 2,590 | 2,590 | 3,468 | 3,498 | 5,060 |
| Incremental beds (in No.s) |  | 504 | 225 | 156 | - | 878 | 30 | 1,562 |
| Occupancy (On Operational Census Beds) | N.A. | N.A. | N.A. | 78.6\% | 79.9\% | 69.3\% | 75.0\% | 64.2\% |
| IP Volume | 88,600 | 111,382 | 140,676 | 116,520 | 136,746 | 182,614 | 194,620 | 246,852 |
| OP Volume | 661,000 | 900,043 | 1,137,560 | 830,211 | 1,013,759 | 1,462,439 | 1,558,587 | 1,976,880 |
| ARPOB (in ₹) | 18,832 | 18,344 | 18,323 | 20,599 | 25,206 | 29,946 | 31,743 | 33,647 |
| ARPP (in ₹) | 84,367 | 81,998 | 79,522 | 113,912 | 120,737 | 122,779 | 133,320 | 137,954 |
| ALOS (in days) | 4.48 | 4.47 | 4.34 | 5.53 | 4.79 | 4.10 | 4.20 | 4.10 |
| Operating Revenue (Excluding OI) | 6,637 | 9,180 | 11,226 | 13,299 | 16,508 | 21,977 | 25,947 | 34,054 |
| EBITDA (Excluding OI) | 1,394 | 1,740 | 2,511 | 3,709 | 5,158 | 6,040 | 8,000 | 10,129 |
| EBITDA (\%) | 21.0\% | 19.0\% | 22.4\% | 27.9\% | 31.2\% | 27.5\% | 30.8\% | 29.7\% |

Source: Company, Dalal \& Broacha Research

## Management Concall KTAs

- KIMS Telangana \& AP Cluster:
> Both clusters have collectively grown revenue at $\sim 16.7 \%$ YoY. Going forward opportunity lies by adding new specialties like oncology, mother \& child || Telangana cluster reported EBITDA margins of $31 \%$ \& AP cluster reported margins of $22 \%$, management expects this to increase by 400-500 bps.
> Vizag Gastro unit consolidated in AP cluster will be EBITDA -ve till the end of FY24, dragging the margins down.
> Margins for Telangana cluster sequentially down from 35\% to $31 \%$ due to
(i) Acquired new talent which is why all corporate cost have been booked in Q1FY24
(ii) Seasonal variation - electricity cost going up in first quarter
(iii) High cost of consumables used in current quarter.
- Significant rise in Finance cost as drawn down limits from sunshine units - 2 options going forward $\rightarrow$ use existing limits to spend for capex or draw from available profits
- Expansion in Andhra cluster, adding oncology centre across 5 out of 7 facilities
- Addition of 400 beds @ Kondapur expected to begin after 2 years.
- Of the incremental revenue from Telangana, approx. $40 \%$ will flow to EBITDA enhancing margins further
- Nagpur Hospital:

Typically a hospital with 350/400 beds require $\sim 70$ doctors to ramp up. Nagpur facility with 334 bed capacity has just 30/35 doctors. Incremental revenue to flow in as new doctors are hired leading to better operational efficiency

- Cost structure higher for Nagpur \& Maharashtra facilities, margins in the range of $25-27 \%$ can be achieved in the long run.
- Launched hospital for gastro science which is fully operational
- Launched KIMS cuddles (Mother \& Child) brand at Nagpur \& Vishakhapatnam
- Sunshine Update:
$>$ Revenue growth to be much more visible post Q3FY24. Margins may see slight dip in the short term due to duplication of costs of moving to a newer facility (will be paying rent on both facility for 45/60 days). Margins expected to be close to $30 \%$ in next 24 months.
> Gachibowli - Almost completed the process of hiring new doctors and eliminate the overhang of earlier high cost doctors $\rightarrow$ Growth improvement in visible in July \& august month which will be reflected from Q2 onwards - expect to achieve occupancy of $70 \%$ in $24 / 36$ months. $50 \%$ of incremental revenue to directly flow to EBITDA
$\rightarrow$ A contract with third-party diagnostic vendor will end in October where KIMS loses out on 3 to $4 \%$ margin. Hence it is expected margins to expand from Q3FY24.
$>$ Begumpet - Were not able to scale up this facility due to poor infrastructure. Expected to move to a new facility in next 30-35 days post which performance \& growth will improve


## - New Hospitals

$>2$ Hospitals in Bangalore - combined capacity of 750 beds, expected operational by Q2FY25. Project outlay of Rs 6,500 Mn (Rs $8 \mathrm{Mn} /$ bed) - as per scheduled timeline.
> Thane project: Will be closing the transaction, completely acquire the assets from Hiranandani's in next 15 days. Work on site have started, expected operation by end of Q1FY25
> Nashik - Operational towards the end of FY24 or Q1FY25

## Valuation \& Outlook

With the intention to add various specialties to its existing facilities like Oncology, Orthopedics etc it is expected ARPOB to increase going forward. Margins of Sunshine expected to dilute slightly due to duplication of costs rising because of shifting to a new facility. However these are expected to improve from Q3FY24 onwards. A robust pipeline of more than 1500 beds is expected to operationalize in FY25. With plans to introduce KIMS cuddles (Mother \& Child) brand in its facilities will improve the growth \& performance on a consolidated level. Margins for Vizag gastro unit to improve in the next fiscal as ramping up takes place.

KIMS @ CMP of Rs.1,824 trades at 14.4x EV/EBITDA on FY25E; we have re-worked our numbers and value KIMS at $15 \times \mathrm{EV} / \mathrm{EBITDA}$ on FY25E to arrive at a target price of Rs.1,894 implying an upside of $4 \%$.We change our rating from Accumulate to Hold on the stock.

## About the Company:

The company was incorporated as 'Jagjit Singh and Sons Private Limited', on July 26, 1973 at Mumbai. Until the year 2003, the company was owned, managed and controlled by Jagjit Singh and certain of his family members, who together owned the entire shareholding of the company. On February 15, 2003, acting in pursuance of the Takeover MoU, certain of their Promoters, namely Dr. Bhaskara Rao Bollineni and BRMH, along with certain other individuals and entities, acquired the entire equity share capital of the company (then 'Jagjit Singh and Sons Private Limited'). The company offers multidisciplinary healthcare services with primary, secondary, and tertiary care across 2-3 tier cities and an additional quaternary healthcare facility in tier-1 cities.

Dr. Bhaskara Rao Bollineni is the Promoter and Managing Director of the company. He has over 27 years of experience in cardiothoracic surgery and has in the past held various positions with Apollo Hospitals, Austin Hospital, University of Melbourne and Mahavir Hospital and Research Centre.
Anitha Dandamudi is the Whole-time Director of the company. She has over 16 years of experience in the hospital industry, having held various positions with the company, and has also served as vice president of administration at e-Talent Software Ltd.
Dr. Abhinay Bollineni is the Promoter and Executive Director of the company. He played a key role in establishing KIMS Kondapur in 2014.

## Key Managerial Personnel:

Vikas Maheshwari is the Chief Financial Officer of the company. He has been associated with the company since May 1, 2017. He has over 24 years of experience in accounting, finance and treasury.

Umashankar Mantha is the Company Secretary and General Manager (Legal) of the company. He has been associated with the company since July 1,2015 . He has over 17 years of experience in the secretarial and legal sectors.

## Amazing Fact about KIMS Hospital :

Nearly 300 doctors jointly own $9 \%$ equity in the company providing long term revenue visibility because doctors are the main revenue driver in hospital business

Financials

| P\&L (Rs mn) | FY21 | FY22 | FY23 | FY24E | FY25E |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 13,299 | 16,508 | 21,977 | 25,947 | 34,054 |
| Raw Material Cost | $(2,889)$ | $(3,552)$ | $(4,806)$ | $(5,708)$ | $(7,492)$ |
| Employee Cost | $(2,202)$ | $(2,619)$ | $(3,464)$ | $(3,751)$ | $(5,327)$ |
| Other Expenses | $(4,499)$ | $(5,180)$ | $(7,666)$ | $(8,487)$ | $(11,106)$ |
| Operating Profit (EBITDA) | 3,709 | 5,158 | $\mathbf{6 , 0 4 0}$ | 8,000 | 10,129 |
| Depreciation | $(695)$ | $(727)$ | $(1,293)$ | $(1,539)$ | $(2,137)$ |
| PBT | 3,013 | 4,431 | 4,748 | 6,461 | 7,992 |
| Other income | 102 | 203 | 259 | 285 | 313 |
| Interest | $(325)$ | $(160)$ | $(305)$ | $(567)$ | $(864)$ |
| PBT | 2,790 | 4,473 | 4,701 | 6,179 | 7,441 |
| Share of Profit fromJV | - | 95 | - | - | - |
| Profit before tax (post exceptional) | 2,790 | 4,568 | 4,849 | 6,179 | 7,441 |
| Provis ion for tax | $(735)$ | $(1,131)$ | $(1,191)$ | $(1,555)$ | $(1,873)$ |
| Reported PAT | $\mathbf{2 , 0 5 5}$ | 3,438 | 3,658 | 4,624 | 5,568 |
| MI | 43 | 111 | 295 | 339 | 390 |
| Net Profit | 2,012 | 3,327 | 3,363 | 4,284 | 5,178 |
|  |  |  |  |  |  |
| Adjusted Profit (excl Exceptionals) | $\mathbf{2 , 0 1 2}$ | 3,327 | 3,260 | 4,284 | 5,178 |
|  |  |  |  |  |  |


| Balance Sheet | FY21 | FY22 | FY23 | FY24E | FY25E |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Equity capital | 776 | 800 | 800 | 800 | 800 |
| CCPS | - | - | - | - | - |
| Reserves | 7,861 | 13,073 | 15,895 | 20,618 | 25,796 |
| Net worth | 8,637 | 13,873 | 16,695 | 21,418 | 26,596 |
| Ml | 125 | 233 | 2,684 | 3,023 | 3,413 |
| Non Current Liabilites | 2,816 | 2,817 | 7,069 | 7,381 | 6,866 |
| Current Liabilites | 2,783 | 2,150 | 2,965 | 3,643 | 7,916 |
|  |  |  |  |  |  |
| TOTAL LIABILITIES | 14,362 | 19,073 | 29,413 | 35,465 | 44,792 |
|  |  |  |  |  |  |
| Non Current Assets | 9,850 | 15,140 | 24,637 | 16,736 | 31,568 |
| Investments in JV | - | 3,325 | - | - | - |
| Fixed Assets | 8,555 | 9,412 | 19,352 | 11,452 | 26,284 |
| Goodw ill | 848 | 848 | 3,080 | 3,080 | 3,080 |
| Non Current Investments | - | - | - | - | - |
| Deferred Tax Asset | 29 | 32 | 402 | 402 | 402 |
| Long TermLoans and Advances | 164 | 396 | 567 | 567 | 567 |
| Other Non Current Assets | 253 | 1,127 | 1,235 | 1,235 | 1,235 |
| Current Assets | 4,512 | 3,934 | 4,776 | 18,729 | 13,224 |
| Current investments | - | - | 679 | - | - |
| Inventories | 241 | 364 | 429 | 498 | 653 |
| Trade Receivables | 1,098 | 1,286 | 2,527 | 1,777 | 2,332 |
| Cash and Bank Balances | 2,844 | 1,901 | 664 | 15,975 | 9,759 |
| Short Term Loans and Advances | 23 | - | - | - | - |
| Other Current Assets | 306 | 383 | 479 | 479 | 479 |
|  |  |  |  |  |  |
| TOTAL ASSETS | 14,362 | 19,073 | 29,413 | 35,465 | 44,792 |


| Cash Flow St. (Rs. mn) | FY21 | FY22 | FY23 | FY24E | FY25E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Profit | 2,011.9 | 3,326.7 | 3,260.4 | 4,284.5 | 5,178.3 |
| Add: Dep. \& Amort. | 695.4 | 726.7 | 1,292.6 | 1,539.2 | 2,137.2 |
| Cash profits | 2,707.2 | 4,053.5 | 4,553.0 | 5,823.6 | 7,315.4 |
| (Inc)/Dec in |  |  |  |  |  |
| Sundry debtors | 224.5 | (188.2) | $(1,240.2)$ | 749.4 | (555.3) |
| Inventories | 62.9 | (123.4) | (64.4) | (69.0) | (155.5) |
| Loans/advances | (121.6) | (209.2) | (171.4) | - | - |
| Other Current Assets | (227.8) | (879.9) | (140.9) | - | - |
| Current Liab and Provisions | 58.8 | (295.1) | 309.5 | 50.8 | 53.4 |
| S undry Creditors | 84.4 | (23.4) | 447.2 | 603.3 | 733.0 |
| Change in w orking capital | 81.1 | $(1,719.1)$ | (860.1) | 1,334.6 | 75.6 |
| CF from Oper. activities | 2,788.4 | 2,334.4 | 3,692.8 | 7,158.2 | 7,391.0 |
| CF from Inv. activities | (916.5) | $(1,583.2)$ | $(14,144.4)$ | 7,040.4 | $(16,969.5)$ |
| CF from Fin. activities | 515.5 | 1,176.5 | 5,414.9 | 1,112.9 | 3,362.6 |
| Cash generated/utilised) | 2,387.3 | 1,927.7 | $(5,036.6)$ | 15,311.6 | $(6,215.9)$ |
| Cash at start of the year | 457.3 | 2,844.5 | 1,900.6 | 663.7 | 15,975.3 |
| Cash at end of the year | 2,844.6 | 4,772.2 | $(3,136.0)$ | 15,975.3 | 9,759.4 |
| Ratios | FY21 | FY22 | FY23 | FY24E | FY25E |
| OPM | 27.9 | 31.2 | 27.5 | 30.8 | 29.7 |
| NPM | 15.01 | 19.91 | 14.66 | 16.33 | 15.07 |
| Tax rate | (26.4) | (24.7) | (24.6) | (25.2) | (25.2) |
| Growth Ratios (\%) |  |  |  |  |  |
| Net Sales | 18.5 | 24.1 | 33.1 | 18.1 | 31.2 |
| Operating Profit | 51.4 | 39.1 | 17.1 | 32.5 | 26.6 |
| РВП | 72.8 | 47.0 | 7.1 | 36.1 | 23.7 |
| PAT | 68.7 | 65.4 | (2.0) | 31.4 | 20.9 |
| Per Share (Rs.) |  |  |  |  |  |
| Net Earnings (EPS) | 25.93 | 41.57 | 40.74 | 53.54 | 64.70 |
| Cash Earnings (CPS) | 34.9 | 50.6 | 56.9 | 72.8 | 91.4 |
| Dividend | - | - | - | - | - |
| Book Value | 111.3 | 173.3 | 208.6 | 267.6 | 332.3 |
| Free Cash Flow | 31.6 | 21.8 | (56.0) | 102.0 | (88.0) |
| Valuation Ratios |  |  |  |  |  |
| P/E(x) | 70.3 | 43.9 | 44.8 | 34.1 | 28.2 |
| $\mathrm{P} / \mathrm{B}(\mathrm{x})$ | 16.4 | 10.5 | 8.7 | 6.8 | 5.5 |
| EV/EBIDTA(x) | 38.2 | 28.4 | 25.1 | 17.1 | 14.4 |
| Div. Y ield(\%) | - | - | - | - | - |
| FCF Yield(\%) | 1.7 | 1.2 | (3.1) | 5.6 | (4.8) |
| Return Ratios (\%) |  |  |  |  |  |
| ROE | 23\% | 24\% | 20\% | 20\% | 19\% |
| ROCE | 27\% | 29\% | 22\% | 24\% | 23\% |

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