## Q2FY24 Result Update \| Retail

## Cautiously Optimistic

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Performance was impacted majorly due to overall slowness in discretionary demand and shift in the festival season to Q3.

- Revenue (standalone) grew by $1 \%$ YoY to Rs $29953 m n$ while revenue on a QoQ basis was flattish
- Gross Margins were @ 51.94\% as against 53.97\% YoY and 53.29\% QoQ
- EBIDTA margins stood at $12.73 \%$ as against $15.02 \%$ YoY mainly impacted due to lower gross margins
- PBT for Q1FY24 reported a loss of Rs 1008 mn vs profit of $1051 \mathrm{mn} /-652 \mathrm{mn}$ in Q2FY23/Q1 FY24
- Loss for Q2FY24 at Rs 749 mn vs profit of $801 \mathrm{mn} /-486 \mathrm{mn}$ in Q2FY23/Q2FY24.


## Outlook:

- Overall Outlook: Management remains Cautiously Optimistic, Onam, Pujo and initial festive demand FLAT to negative. Wedding is expected to do well forms a quarter of Life-style brand. LFL on an overall basis was flat
- Premium has outpaced Mass segment. Stress continues in lower segment however lower in Top-End
- Ethnic wear to do extremely well in Q3, indications upto date suggest pressure on the value segment which could change post festivals
- Store expansion target: on track except the athleisure and innerwear segment where the demand is under pressure TCNS Merger: to be completed within 6-9 months
- Net debt target: of Rs 2800 crs by end of March'24 post proceeds from GIC


## Segmental \& Concall KTA's

Segmental

| Partic ulars Rs Mns | Q2FY24 | Q2FY23 | YoY | Q1 FY24 | QoQ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| A. Madhura Segment Total | 20,440 | 19,870 | $3 \%$ | 20,120 | $2 \%$ |
| 1. Madhura LifeStyle | 15,860 | 16,800 | $-6 \%$ | 15,940 | $-1 \%$ |
| 2. Other Madhura which includes |  |  |  |  |  |
| innerwear and Reebok | 4,580 | 3,070 | $49 \%$ | 4,180 | $10 \%$ |
|  |  |  |  |  |  |
| B. Pantaloon | 10,210 | 10,940 | $-7 \%$ | 10,300 | $-1 \%$ |
| Less Eliminations: | $(710)$ | $(1,280)$ |  | $1550)$ |  |
| Total | 29,940 | 29,530 | $1 \%$ | 29,870 | $0 \%$ |
|  |  |  |  |  |  |
| EBIDTA Margins |  |  |  |  |  |
| A. Madhura Segment Total | $16.54 \%$ | $14.7 \%$ |  | $14.2 \%$ |  |
| 1. Madhura LifeStyle | $21.4 \%$ | $17.0 \%$ |  | $18.3 \%$ |  |
| 2. Other Madhura which includes |  |  |  |  |  |
| innerwear \& Reebok | $-0.2 \%$ | $2.0 \%$ |  | $-1.7 \%$ |  |
| B. Pantaloon | $10.1 \%$ | $16.1 \%$ |  | $13.4 \%$ |  |
|  |  |  |  |  |  |
| Madhura LifeStyle Mix |  |  |  |  |  |
| Wholesale | 4610 | 4,620 | $0 \%$ | 3,760 | $23 \%$ |
| Retail | 7030 | 7,340 | $-4 \%$ | 8,090 | $-13 \%$ |
| Others | 4220 | 4,850 | $-13 \%$ | 3,070 | $37 \%$ |

## A. TOTAL MADHURA SEGMENT

## 1. Madhura Lifestyle Brands KTA’s

- Revenue was impacted due to wedding season getting shifted coupled with slowdown in discretionary demand
- EBITDA margins expanded by 430bps due to gross margins improvement
- LTL @-12\% for Q2FY24 vs Q2FY23 in Retail business
- Wholesale business was flattish YoY and retail business degrew 4\% YoY
- Stores @2660(+17 QoQ)
- LP forayed into premium sneakers range

Direct to consumer channels in Q2 impacted mainly due to shift of festive and fewer wedding dates
2. Other Madhura business which includes innerwear

- Revenue declined $10 \%$ in athleisure segment
- Retail LTL @ 6\%
- Innerwear category remained flattish
- Network: 33600 MBO's
- E-comm revenue grew $18 \%$ YoY in H1
" Reebok grew 77\% over LY|| 15 stores launched || 153 stores total || On track to cross 400 crs this fiscal at positive EBITDA margin
- American Eagle grew by 37\% YoY || 3 stores added || total 43 EBO's
- The Collective and other super-premium brands revenue growth of $26 \%$ YoY || Retail LTL growth of $11 \%$ YoY || Collective witnessed $30 \%$ growth YoY
B. PANTALOON
- Value fashion and lower tier markets remain subdued
- Performance impacted further due to shift in festive seasons
- Margins impacted due to high cost inventory liquidation during EOSS
- Eastern region of India saw double digit de-growth due to shift of Pujo to Q3 while Non-eastern regions did well
- Retail LTL @-15\% for Q2FY24 reflecting subdued demand
- 5 stores added in Q2
- Target to add net 30 to 40 stores in FY24
C. Ethnic Subsidiaries
- JAYPORE: Retail revenue +49\% YoY, added 2 new stores @ 22 stores
- Shantanu \& Nikhil: Sales +33\% YoY || Bride segment posts $45 \%$ LTL growth || added 2 new stores at 18 stores
- Sabyasachi: Revenue +39\% || 18\% LTL growth
- TASVA: Grew 129\% over Q2FY23 || opened 1 store in Q2FY24 (59 in total)
D. MASABA
- +18\% revenue over LY
- Added 1 new stores, Total at 12
E. D2C brands subsidiary in the making
- Losses in TMRW has peaked out
- $90 \%$ of investment in TMRW is completed

Quarterly Performance Analysis (standalone)

Exhibit 1:

| Particulars Rs Mns (Standalone) | Q2FY24 | Q2FY23 | YOY | Q1FY24 | QoQ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from Operations | 29,953 | 29,528 | 1\% | 29,872 | 0\% |
| Other Income | 449 | 214 | 173\% | 585 | -23\% |
| Total Income | 30,402 | 29,742 | 2\% | 30,456 | 0\% |
| COGS | 14,394 | 13,592 | 3\% | 13,954 | 3\% |
| \% of sales | 48.06\% | 46.03\% |  | 46.71\% |  |
| GROSS MARGINS | 51.94\% | 53.97\% |  | 53.29\% |  |
| Employee Benefit Expense | 3,300 | 3,284 | 7\% | 3,514 | -6\% |
| \% of sales | 11.02\% | 11.12\% |  | 11.76\% |  |
| Other Expenses | 6,388 | 6,218 | 5\% | 6,532 | -2\% |
| \% of sales | 21.33\% | 21.06\% |  | 21.87\% |  |
| Rent | 2,058 | 1,998 | 12\% | 2,229 | -8\% |
| \% of sales | 6.87\% | 6.77\% |  | 7.46\% |  |
| EBITDA excluding other income | 3,813 | 4,435 | -18\% | 3,643 | 5\% |
| EBIDTA MARGINS | 12.73\% | 15.02\% |  | 12.20\% |  |
| EBITDA including other income | 4,262 | 4,649 | -9\% | 4,228 | 1\% |
| EBIDTA Margins | 14.02\% | 15.63\% |  | 13.88\% |  |
| Depreciation | 3,431 | 2,654 | 22\% | 3,233 | 6\% |
| EBIT | 831 | 1,995 |  | 995 |  |
| Finance costs | 1,839 | 944 | 74\% | 1,647 | 12\% |
| PBT reported | $(1,008)$ | 1,051 |  | (652) |  |
| Adjusted PAT | (749) | 801 |  | (486) |  |
| NPM | -2.46\% | 2.69\% |  | -1.60\% |  |
| Equity | 9,384 | 9,487 |  | 9,488 |  |
| Face Value | 10 | 10 |  | 10 |  |
| Number of Shares | 938 | 938 |  | 949 |  |
| Basic EPS | (0.78) | 0.86 |  | (0.50) |  |

Source: Dalal \& Broacha Research, Company

## Valuations and Outlook:

| Particulars (Rs. Bn) | FY25 |
| :--- | ---: |
| Lifestyle Business |  |
| Sales | 78,379 |
| EBITDA | 14,400 |
| Margins | $18.4 \%$ |
| EV/EBITDA (x) | 13 |
| EV | 187,202 |
| Pantaloons | 47,746 |
| Sales | 7,401 |
| EBITDA | $15.5 \%$ |
| Margins | 10 |
| EV/EBITDA (x) | 74,006 |
| EV | 21,123 |
| Other Business | 1 |
| Sales | 21,123 |
| EV/Sales (x) | 11,952 |
| EV | 1 |
| Ethnic wear | 11,952 |
| Sales |  |
| EV/Sales (x) | 294,283 |
| EV | 72,183 |
|  | 6,185 |
| Total EV | 228,285 |
| Debt + Lease Liability | 1,015 |
| Cash | $\mathbf{2 2 5}$ |
| Equity Value | $\mathbf{2 1 7}$ |
| No of shares (fully diluted) | $4 \%$ |
| Per share |  |
| CMP |  |
| Upside (\%) |  |

TCNS acquisition not considered)

## Valuations

The long-term vision of the company with a target to reach Rs50bn in Ethnic wear through various acquisitions, TCNS being a recent one, is ambitious and big.

However TCNS acquisition comes with a possible additional Debt burden in the range of Rs $7-8 \mathrm{bn}$ (over and above the additional money coming in from GIC); which will keep Debt/EBIDTA position remaining elevated at $3 x$.

There are near term overhangs in the nature of slowdown in discretionary demand and the additional debt burden due to the TCNS acquisition, we expect the stock to be range bound atleast in the short term although the long term story sounds promising.

Management remains cautiously optimistic for H2FY24 as Onam, Pujo and initial festive demand was FLAT to negative.

Post Q1FY24 results we had given a neutral rating to the stock and the stock has remained at that level. We maintain our NEUTRAL call on the stock with a Target price of Rs 225, an upside of $4 \%$.

FINANCIALS

| Profit and Loss (Rs. Mn) | FY21 | FY2 | FY23 | FY24E | FY25E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 51,811 | 78,242 | 117,369 | 126,073 | 147,248 |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Cost of sales | 45,868 | 67,447 | 101,421 | 109,641 | 125,519 |
|  |  |  |  |  |  |
| Operating Profit | 5,943 | 10,795 | 15,948 | 16,432 | 21,729 |
| Depreciafion | 9,450 | 9,469 | 11,145 | 13,974 | 16,065 |
| PBIT | $(3,507)$ | 1,326 | 4,803 | 2,458 | 5,663 |
| Other income | 726 | 941 | 1,102 | 1,423 | 1,436 |
| Interest | 4,984 | 3,402 | 4,242 | 6,650 | 7,024 |
|  |  |  |  |  |  |
| Proft before tax | $(7,764)$ | $(1,135)$ | 1,663 | $(2,769)$ | 76 |
| Exceptional and Extra Oroinary | - | - | - | - | - |
| share of proftloss in JV | - | - | - | - | - |
| PBT (Post Extra Ordinary) | $(7,764)$ | $(1,135)$ | 1,663 | $(2,769)$ | 76 |
| Provision for tax | $(1,268)$ | $(328)$ | 337 | $(698)$ | 19 |
| Reported PAT | $(6,496)$ | $(807)$ | $\mathbf{1 , 3 2 5}$ | $(2,071)$ | 57 |
| MI | - | - | - | - | - |
| Adjusted PAT | $(6,496)$ | $(807)$ | $\mathbf{1 , 3 2 5}$ | $(2,071)$ | 57 |


| Balance Sheet | FY21 | FY22 | FY23 | FY24E | FY25E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Equity capital | 9,151 | 9,383 | 9,488 | 10,146 | 10,146 |
| Reserves | 17,695 | 19,439 | 28,381 | 44,652 | 44,709 |
| Net worth | 26,846 | 28,821 | 37,869 | 54,798 | 54,854 |
| Minority Interest | - | - | - | - | - |
| Non Current Liabilites | 29,642 | 31,203 | 51,431 | 57,583 | 64,708 |
| Current Liabilites | 39,914 | 55,990 | 65,433 | 59,737 | 67,369 |
| CAPITAL EMPLOYED | 96,402 | 116,014 | 154,732 | 172,118 | 186,932 |
| Non Current Assets | 60,904 | 65,844 | 90,356 | 100,659 | 109,822 |
| Fixed Assets | 26,814 | 29,529 | 45,311 | 54,994 | 63,474 |
| Non Current Investments | 6,895 | 8,351 | 14,011 | 14,011 | 14,011 |
| Non Current tax assets | 216 | 204 | 21 | 21 | 21 |
| Long Term Loans and Advances | 26 | 36 | 12 | 12 | 13 |
| Other NON Current Assets | 2,108 | 2,521 | 5,238 | 5,762 | 6,105 |
| Goodwill | 18,596 | 18,596 | 18,596 | 18,596 | 18,596 |
| Deferred Tax Assets | 3,212 | 3,531 | 3,166 | 3,166 | 3,166 |
| Security Deposits | 3,037 | 3,076 | 4,001 | 4,097 | 4,437 |
| Current Assets | 35,497 | 50,170 | 64,377 | 71,459 | 77,110 |
| Current investments | 2,995 | 5,374 | 1,500 | 1,500 | 1,500 |
| Inventories | 17,429 | 27,292 | 37,640 | 40,412 | 47,200 |
| Trade Receivables | 5,999 | 7,544 | 8,351 | 10,362 | 12,103 |
| Cash and Bank Balances | 1,645 | 1,079 | 6,430 | 7,684 | 3,695 |
| Short Term Loans and Adv ances | 65 | 68 | 263 | 290 | 319 |
| Other Current Assets | 7,364 | 8,811 | 10,192 | 11,211 | 12,293 |


| Cash Flow St. (Rs. mn) | FY21 | FY22 | FY23 | FY24E | FY25E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Proft | $(6,496)$ | (807) | 1,325 | $(2,071)$ | 57 |
| Add: Dep. \& Amort. | 9,450 | 9,469 | 11,145 | 13,974 | 16,065 |
| Minority Interest | - | - | - | - | - |
| Cash profits | 2,954 | 8,661 | 12,470 | 11,902 | 16,122 |
| (Inc)/Dec in |  |  |  |  |  |
| -Sundry debtors | 2,403 | $(1,545)$ | (807) | $(2,011)$ | $(1,740)$ |
| -Inventories | 6,065 | $(9,863)$ | $(10,348)$ | $(2,772)$ | $(6,787)$ |
| -Loans/adv ances | 15 | (14) | (170) | (27) | (30) |
| '-Current Liab and Provisions | $(3,208)$ | 14,439 | 11,117 | $(2,861)$ | 6,264 |
| '- Other Assets | $(1,809)$ | $(1,849)$ | $(3,914)$ | $(1,543)$ | $(1,425)$ |
| $\bigcirc$ - Non Curent security Deposit | (48) | (38) | (925) | (96) | (340) |
| Change in working capital | 3,418 | 1,130 | $(5,048)$ | $(9,310)$ | $(4,059)$ |
| CF from Oper. activities | 6,372 | 9,791 | 7,422 | 2,592 | 12,064 |
| CF from Inv. activities | $(17,411)$ | $(14,034)$ | $(18,019)$ | $(14,089)$ | $(16,052)$ |
| CF from Fin. activities | 10,034 | 3,677 | 15,948 | 12,750 | 0 |
| Cash generated/(utilised) | $(1,005)$ | (566) | 5,351 | 1,253 | $(3,988)$ |
| Cash at start of the year | 2,651 | 1,645 | 1,079 | 6,430 | 7,684 |
| Cash at end of the year | 1,645 | 1,079 | 6,430 | 7,684 | 3,695 |
| Ratios | FY21 | FY22 | FY23 | FY24E | FY25E |
| OPM | 11 | 14 | 14 | 13 | 15 |
| NPM | (12) | (1) | 1 | (2) | 0 |
| Tax rate | 16 | 29 | 20 | 25 | 25 |
| Growth Ratios (\%) |  |  |  |  |  |
| Net Sales | (41) | 51 | 50 | 7 | 17 |
| Operating Profit | (51) | 82 | 48 | 3 | 32 |
| PBIT | (201) | (138) | 262 | (49) | 130 |
| PAT | 351 | (88) | (264) | (256) | (103) |

## Per Share (Rs.)

| Net Earnings (EPS) | $(7)$ | $(1)$ | 1 | $(2)$ | 0 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Cash Earnings (CPS) | 3 | 9 | 13 | 12 | 16 |
| Dividend | - | - | - | - | - |
| Book Value | 29 | 31 | 40 | 54 | 54 |
| Free Cash Flow | $(12)$ | $(5)$ | $(11)$ | $(11)$ | $(4)$ |
| Valuation Ratios |  |  |  |  |  |
| P/E(x) | $(30.6)$ | $(252.3)$ | 155.4 | $(106.3)$ | $3,877.5$ |
| P/B(x) | 7.4 | 7.1 | 5.4 | 4.0 | 4.0 |
| EV/EBIDTA(x) | 39.0 | 22.3 | 16.1 | 16.6 | 13.1 |
| Div. Yield(\%) | - | - | - | - | - |
| FCF Yield(\%) | $\mathbf{( 5 . 6 )}$ | $\mathbf{( 2 . 1 )}$ | $\mathbf{( 5 . 1 )}$ | $\mathbf{( 5 . 2 )}$ | $(1.8)$ |
|  |  |  |  |  |  |
| Return Ratios (\%) |  |  |  |  |  |
| ROE | $-24 \%$ | $-3 \%$ | $3 \%$ | $-4 \%$ | $0 \%$ |
| ROCE | $-7 \%$ | $6 \%$ | $10 \%$ | $6 \%$ | $10 \%$ |

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